

Volunteering in social action in Brussels

Collaborative research about issues and challenges faced by organizations & volunteers: recommendations

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Context

In 2024, la Plateforme francophone du Volontariat conducted a collaborative research with its network "VolontariAS" & le CREBIS (Research center in Brussels about social inequalities). This research aimed to a dual objective:

- The qualitative analysis of the difficulties and needs of both volunteers and organizations operating on volunteering in social action in Brussels, especially about obstacles to participate actively in volunteering
- Updating and deepening the action-research "Volunteers in social action: a not-so-simple commitment" conducted in 2018 by our network "VolontariAS" among organizations fighting poverty in Brussels.
- Bringing together knowledge, viewpoints and experiences of researchers, employees and volunteers

Key recommendations

For volunteers organizations/organizations with volunteers

• Strengthen volunteers' support

 Recruitment: identify the motivations of future volunteers to assess their alignment with the organization's needs and values; discuss about practical aspects and potential fears/questions to allow participation by all volunteers, including those with specific needs or disabilities.



- Integration: organize collective initial training sessions presenting the organization's mission, values, and functioning.
- Continuous support: implement an individual follow-up system (regular meetings) and collective support mechanisms (group exchanges); offer ongoing training regarding the needs expressed by the volunteers; adapting tools/training & discussion methods regarding disabilities (e.g. audio versions, visit with expert, IT used by volunteers themselves in daily life); establish mentorship or buddy systems to facilitate integration and support volunteering experience.
- Recognition: encourage convivial moments to reinforce cohesion and recognize volunteers' contributions.
- Well-being & protection: inform volunteers about potential risks and challenging situations they might encounter; provide spaces for dialogue to facilitate disengagement if necessary

• Define a clear and adaptive framework for volunteer activities/roles

- Roles & responsibilities: develop clear internal regulations while avoiding excessive rigidity; Incorporate flexible guidelines allowing adaptation to unforeseen situations.
- Importance of the collective dimension: promote exchanges among volunteers to create shared understanding and harmonized practices; involve volunteers in decision-making processes when feasible.
- Flexibility: offer tasks tailored to the skills and capacities of volunteers with disabilities; allow flexible schedules to accommodate individual needs

• Improve Relationships Between Volunteers and Beneficiaries

- Train volunteers on essential relational skills (respect, empathy, managing boundaries).
- Raise awareness of maintaining professional distance to avoid dependency or emotional overload.
- Provide mediation tools to handle potential conflicts between beneficiaries and volunteers.

• Support diversity & inclusion

- Fund necessary adaptations to make organizations accessible (e.g., ramps, specialized software).
- Promote programs aimed at including people with disabilities in volunteering activities.
- Train teams to better understand and address the specific needs of volunteers with disabilities.



For policymakers

• Stabilization of funding

- Allocate multi-annual grants to ensure the sustainable functioning of social action organizations.
- Simplify administrative processes for funding applications.

• Recognize and value volunteers' contributions

- o Incorporate volunteering into social action strategies while recognizing its limitations and complementarity to salaried work.
- Launch campaigns to raise awareness of the importance of inclusive volunteering.
- Celebrate contributions of volunteers with disabilities through public events and recognition initiatives.

Inclusion incentives

- Provide grants or incentives to organizations actively integrating volunteers with disabilities.
- o Support innovative initiatives that enhance their participation.

• Clarify roles between state and associations

- Clearly define responsibilities between public duties and those entrusted to volunteer organizations.
- o Foster equitable partnerships with associations in developing social policies.
- Invest in structural social policies to reduce the pressure on associations caused by increasing social demands.
- Ensure adequate support for vulnerable populations, enabling associations to focus on complementary missions.